

# Implementing CI/CD Philosophy for CTSM

The tale of b4b-dev

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# Outline

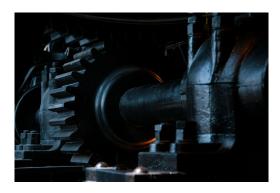
- Automation with CI/CD is awesome!
- Automating testing with CI/CD is something we should all do
- I'm NOT talking about Automated testing here though!
- CI/CD originally was a concept about how to build software
- I'm going to talk about that and how we adopted some practices that help move us towards the philosophy of CI/CD
- The main one is our *new b4b-dev branch* using a git-flow workflow
- Which was a team effort
- I'll go through some history of that effort
- Another practice is our "Near term Priorities" Project Board
- These have both been positive
- The process in and of itself was a team building exercise
- It also brought our team to have ownership of our process
- And allowed us to tweak the process as needed



### Automation With CI/CD Is Awesome! Something we need/will do more of...

### Automated testing means:

- Adopting SE industry best practices
- We leverage the work we do with tools
- Increase our output
- Do things faster
- Catch problems sooner
- Find integration problems rapidly
- Standardizes our software process







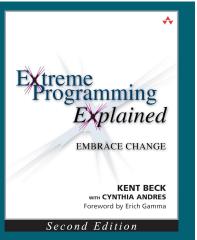
### I'm Not Talking About Automated Testing Here Though

### History:

- 1984 C/I term coined by Grady Booch
- 1987 Kent Beck X-programming
- 2006 Martin Fowler article
- Now commit to same branch sub-daily which invokes automated testing

### C/I Philosophy Goals for CTSM:

- Smaller PR's/tags
- Commits more often
- Fix little problems quicker
- Integrating together on the shared branch more often





### John Stevens Definition of C/I

Continuous integration (CI) is a software engineering practice where members of a team integrate their work with increasing frequency. In keeping with CI practice, teams **strive to integrate at least daily and even hourly**, approaching integration that occurs "continuous-ly."





https://www.synopsys.com/blogs/software-sec urity/agile-cicd-devops-difference.html

### The Main One Is Our New b4b-dev Branch Using A Git-Flow Workflow

### Current:

- I work on tags for about a month
- Tags come into the group about weekly
- I add miscellaneous things to tags I'm working on

### Pain points:

- Larger tags make it hard to review
- "Adding things" can be problematic
- Bigger tags mean more integration updates/problems/conflict with other work
- Tag queuing slows down development
- Tags require ChangeLog/baseline creation which disincentives adding something small to a new tag

### New:

- "Big" or answer changing things still go to master
- "Miscellaneous things" and quick fixes can go to b4b-dev branch
- b4b-dev branch merged to master every two weeks
- Easier to review smaller changes on b4b-dev
- Small PR's go in without new baselines and ChangeLog
- b4b-dev is updated for the dev group more often so closer to C/I
- Still testing using our test lists



### Eliminate Tagging Bottleneck for Simple Changes







Adrianna Foster



**Team Effort** 

Ryan Knox FATES LBL



Keith Oleson



Sam Levis



Greg Lemieux *FATES LBL* 



Sam Rabin



Matvey Debolskiy *NorESM* 



Will Wieder LMWG Chair



The CTSM SE Team that Meets Thursday Mornings





### **Results we've Seen**

- Fix for "run\_neon" went in a matter of hours vs weeks
- 24 PR's came in under 6 tags on master
- Process is easy "turn the crank"
- Take turns
- These PR's easier to code review





# **Important Takeaways**

- Working on *software process* is critically important
- When people start, educate them in what is currently done later listen to them on how to improve
- Listen to everyone on your team especially when you think you disagree
- Did I not listen to Adrianna because of gender/age/experience bias? Keep thinking about that
- Everyone contributes to the process:
  - Builds ownership, buy in, and personal commitment to the process
  - Builds in a way to *continuously improve*
  - Gets everyone thinking about pain points and how to reduce them
  - Gets everyone working the same way
  - $\circ$   $\,$  Helps spinning up new people in the process  $\,$



### Listen to the Team





# **Near Term Priorities Github Board**

#### **Problems!**

- Making good SE time estimates is hard!
- Making bad estimates is demoralizing
- We don't do it enough
- We haven't tracked our accuracy
- Continually need to make estimates to plan and coordinate work
- Pressure to "get things done" adds to stress, bad estimates, and bad process
- **Prioritization** is difficult making sure we are working on the most important things
- Working on too many things at once means everything is too slow and not efficient
- Long term planning is too difficult to have a handle on

### Solutions?:

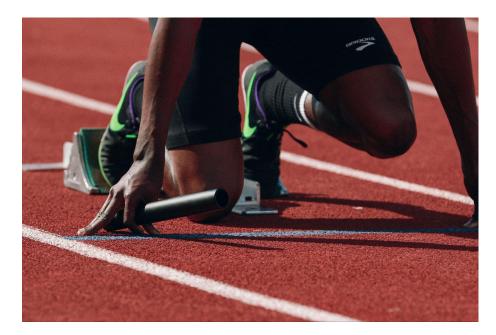
- Let's use estimation methods from the SE industry
- Recognize estimates vary with actual track minimum, mean, and maximum guesses (a good estimate is just within the range)
- Average of estimates over time being near reality means estimates are useful
- Let's concentrate on *near-term goals* rather than long term
- **Constantly assess our prioritization** is correct
- Practice making estimates for near-term goals, track and then assess afterwards to improve over time
- Github "Team Planning Template"?



https://github.com/orgs/ESCOMP/projects/25

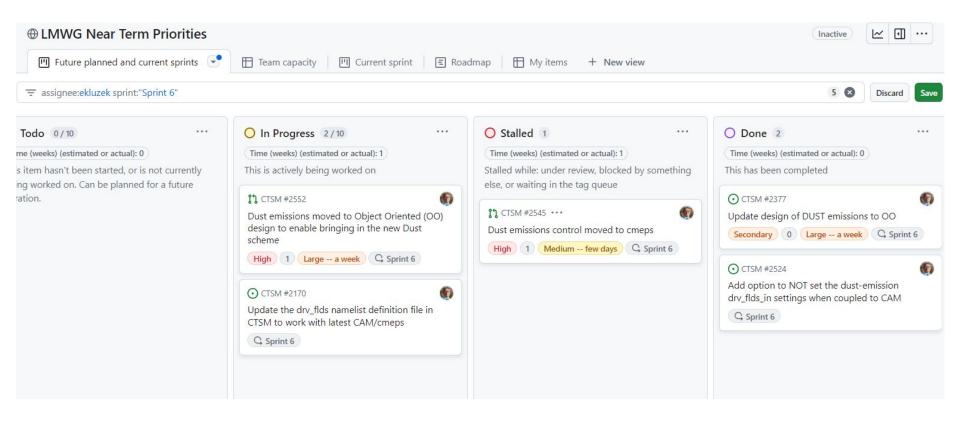
# **Near Term – 3 week Sprints**

- Continually assess priorities
- Plan next cycle:
  - Requirements
  - Design
  - $\circ$  Implementation
  - $\circ$  Testing
  - Tag release
- Evaluate previous cycle
- See how the estimates turned out



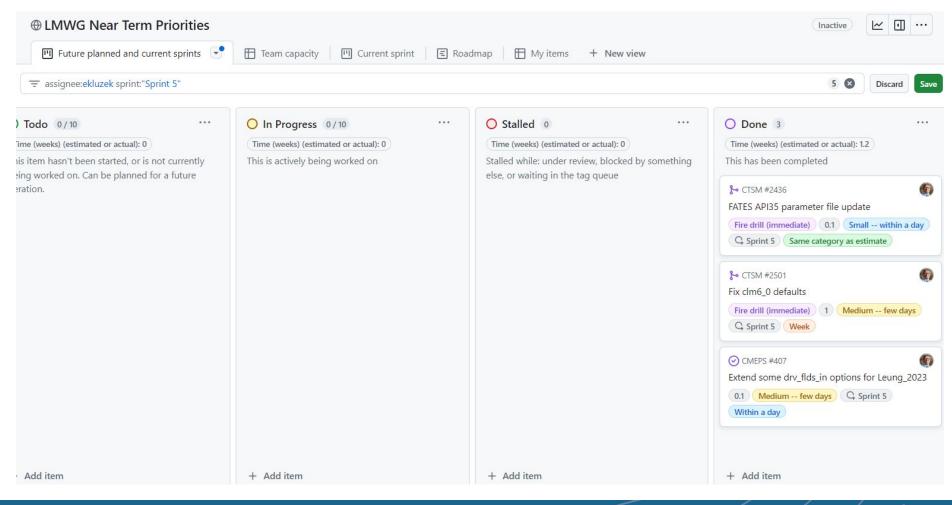


# What does it look like? (current planning)



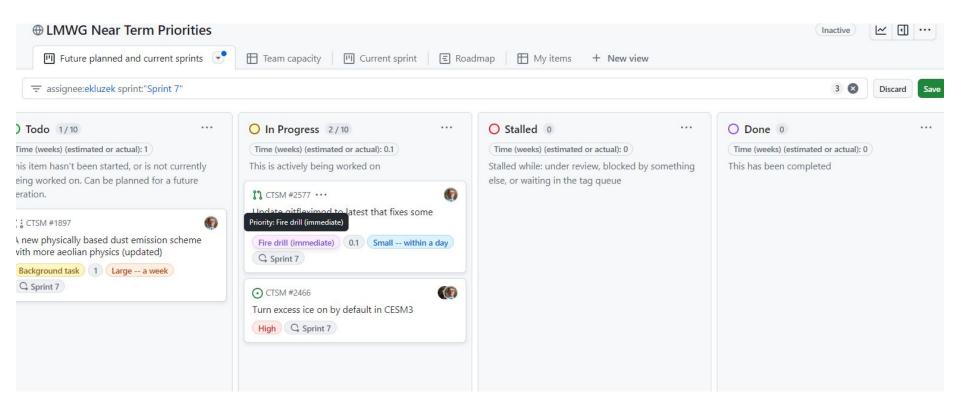


# **Previous Sprint (Review)**





# **Future Sprint (Planning)**





# **Takeaways for All**

- Think about our SE processes in your teams!
- Work together to develop and improve your process
- Listen careful to ALL voices
- Try new practices and iterate on them
- Develop practices that address these:
  - Prioritization!
  - Planning for short cycles
  - Working on current cycle
  - Analysis of the previous cycle
  - Keep redoing above on short cycles





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